

#### aaron proietti

Ointrovert
Onerd
Oinnovator
Ovolunteer
Oentrepreneur
Ochangemaker





Source: dall-e-2 artificial intelligence platform

- As your call to adventure, identify a challenge that you feel energy to take on:
  - O A future you'd like to bring into existence
  - A problem that you need to solve
  - O An action that you wish to take
  - A problem facing your community



Source: dall-e-2 artificial intelligence platform

 Some reasons you may be hesitant to face the challenge:

LACK OF RESOURCES

FEAR

LACK OF KNOW-HOW LACK OF AUTHORITY

LACK OF SUPPORT OR TIME

SYSTEMIC BARRIERS

ANTICIPATION OF RESISTANCE

IT'S TOO HARD/ BURNOUT



Source: dall-e-2 artificial intelligence platform

How can we gain the confidence to accept this call to adventure?

Through a C.H.A.N.G.E. framework, you will learn an approach to gain the power of becoming a

changemaker



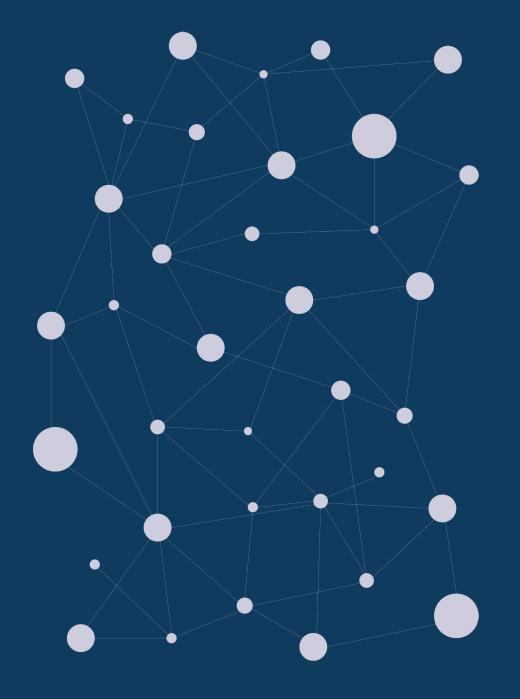
#### systems thinking

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Every system is perfectly designed to achieve the result it gets.

W. Edwards Deming

- O Systems Thinking is a framework for understanding complex adaptive problems and designing effective solutions.
- When solving complex adaptive problems, it's important to consider the whole system picture, rather than just the isolated parts when driving change.



#### **COMPLEX** cynefin O Unknown, adaptive model system O Test-and-learn **CHAOTIC COMPLICATED** Unknown, technical system O Utilize experts O Unknowable, adaptive system Act to stabilize Known, technical system O Use best practices

**SIMPLE** 

#### **COMPLEX** cynefin model O Unknown, adaptive system O Test-and-learn **CHAOTIC COMPLICATED** Unknown, technical system O Utilize experts Unknowable, adaptive system O Act to stabilize Known, technical system

**SIMPLE** 

O Use best practices





The first step to making change is to define what you want to achieve and articulate why it is important.

- O Use specific language.
- O Identify metrics that matter.
- O Balance aspirational goals with attainable goals.
- O Articulate a compelling vision.

Vision without action is a dream. Action without vision is a nightmare.

Japanese Proverb





#### shared vision

A collectively desired future state to which each member can feel a personal connection.



#### **HARNESS** your potential

The second step to making change is to prepare yourself by honing your skills and building your network.

- O Find motivation; this is where many ideas die.
- O Develop yourself through research and training.
- O Develop a coalition of partners in change.
- O Build interdependent relationships.

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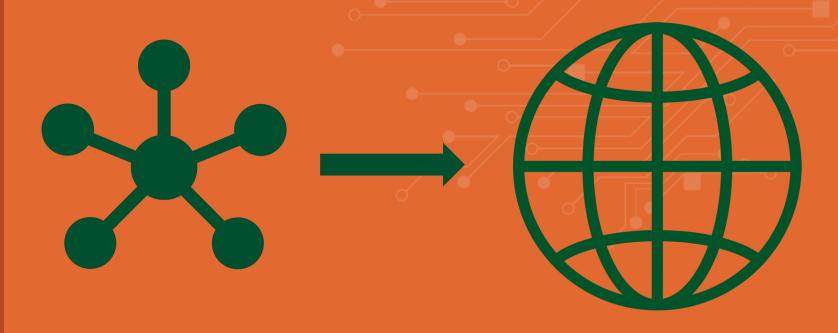
The only person you are destined to become is the person you decide to be.

Ralph Waldo Emerson



#### network quality

Build high-powered networks which are interrelated and interdependent.





#### **ASSESS your options**

The third step to making change is to evaluate different strategies and approaches.

- O Map out the system(s) to change.
- O Weigh costs and benefits.
- O Expose your biases and mental models.
- O Brainstorm, prioritize, and select your courses of action.

We can't solve problems using the same kind of thinking we used when we created them.

Albert Einstein



#### NAVIGATE the challenges

The fourth step to making change is to develop an action plan that can overcome obstacles and resistance.

- O Engage with stakeholders, enlist allies, and co-create solutions.
- O Raise awareness to influence change.
- O Build feedback loops, resourcefulness, and resilience.
- O Anticipate and address concerns and constraints.

# What stands in the way becomes the way.

Marcus Aurelius Meditations



#### **GROW** through experimentation

The fifth step to making change is to enhance your capacity to produce results that benefit the whole.

- O Respect complexity; test your ideas.
- O Evaluate, iterate, and refine your approach.
- O Lead in a learning environment.
- O Implement and scale successful interventions.

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You never change things by fighting the existing reality.

To change something, build a new model that makes the existing model obsolete

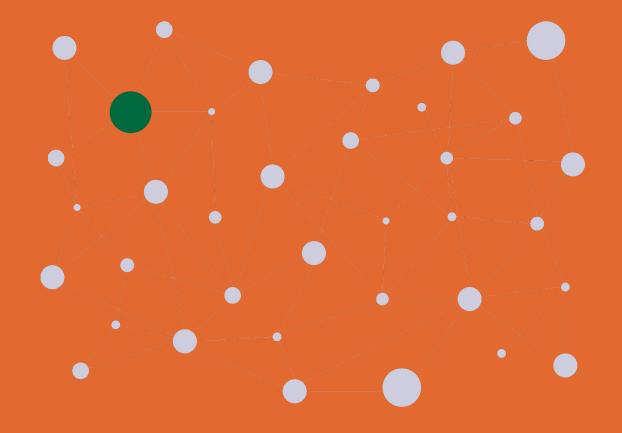
Buckminster Fuller Systems Thinker



### double loop learning

Single loop learning involves problem solving to improve the system as it exists.

Double loop learning questions the underlying assumptions, values, and beliefs we hold.





#### **EMERGE** as a changemaker

The final step to making change is to use your newfound power to make a lasting impact in the world.

- O Celebrate your progress.
- O Give yourself permission to shift your own identity.
- O Foster resilience and self-care.
- O Share your powers to continue to drive meaningful change.

## What would it take to reduce poverty in Pennsylvania?



To clarify our goal, we must develop an aspirational, yet attainable vision for our system.

#### **VISION**

To create a society where every person has access to the resources and opportunities needed to achieve economic security and prosperity

To harness our potential, we should assemble a coalition of partners in change which have interdependent relationships. Establish a shared commitment to reducing poverty and increasing economic security.

NON PROFITS

PHILANTHROPIC ORGS

MEDIA AND JOURNALISTS

EDUCATORS & RESEARCHERS

GRASSROOTS ORGANIZERS

INDIVIDUALS & FAMILIES



To assess our options, we must understand what's holding the system in its place

Factors amplifying the number of impoverished households

#### Lack of:

**EDUCATION** 

HOUSING

**EMPLOYMENT** 

**HEALTHCARE** 

LIVING WAGES

**TRANSPORTATION** 

**CHILDCARE** 

**BANKING** 

impoverished households

Factors that can help people escape poverty

#### **Improvement in:**

**EDUCATION** 

HOUSING

JOB TRAINING & PLACEMENT

**HEALTHCARE** 

FINANICIAL EDUCATION

TRANSPORTATION

**CHILDCARE** 

**INTEREST RATES** 

To navigate the challenges, we must anticipate and address concerns and constraints:



Each of these are complex systems in their own right. They are adaptive and their patterns are often unknown.

Using best practices might be too rigid. Consider developing emergent practices through human-centered design thinking.

To grow through experimentation, the community of partners in change could try:

PILOT PROGRAMS

MEASURING EFFECTIVENESS SCALING UP SUCCESSES

CONDUCTING RETROSPECTIVES

ADVOCATING FOR POLICY CHANGES

RADICAL ACTIONS



Once we find success, we can emerge as a

## changemaker

TELL THE STORY

CELEBRATE SUCCESS ESTABLISH NEW STRUCTURES

DESIGN THE NEXT FUTURE



- Recall your call to adventure from earlier:
  - O A future you'd like to bring into existence
  - A problem that you need to solve
  - O An action that you wish to take
  - A problem facing your community
- Identify an action you will take to start your adventure.



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## changemaking

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